

Global **L**and **T**ool **N**etwork

5th Partners' Meeting

*Working together at country level:
Implementing land tools through partnership*

DRAFT CONCEPT NOTE

**11-15 November 2013
The Hague, The Netherlands**

Facilitated by:

UN HABITAT
FOR A BETTER URBAN FUTURE



1. Background

In 2006, UN-Habitat facilitated the establishment of the Global Land Tool Network (GLTN, the Network) as a global partnership of key global actors (58 partners as of 30 June 2013) consisting of professionals, development partners, research and training institutions, technical and civil society groups, to address land tenure and land reform issues, amongst others. GLTN was finally launched in June 2006 at the World Urban Forum in Vancouver. GLTN is an alliance of global, regional and national partners contributing to poverty alleviation through land reform, improved land management and security of tenure particularly through the development and dissemination of pro-poor and gender-sensitive land tools.

Specifically, GLTN aims to achieve the following:

- Recognition of a continuum of land rights instead of just focusing on individual land titling;
- Improvement and development of pro-poor land management as well as land tenure tools;
- Unblocking of existing initiatives in the land sector;
- Assisting in the strengthening of existing land networks;
- Improving global coordination in the land sector;
- Assisting in the development of gendered land tools which are affordable and useful to the grassroots; and
- Improving the general dissemination of knowledge about how to improve security of tenure.

The coalition of partners within GLTN have been defined by: the general acceptance and agreement on the core values of GLTN, the need for development of pro-poor and gender responsive land tools at scale, contribution being through funding and/or knowledge inputs, representation of regional/international institutions, organisations or networks and joining the Network for non-commercial purposes. The core values of GLTN include pro-poor, good governance, equity, subsidiarity, affordability, systematic large scale approach, gender sensitiveness and sustainability. The partners have identified the development of eighteen priority tools that will assist in the implementation of pro-poor land policies at scale. The tools are classified under five thematic areas: 1.) Access to land and tenure security, 2.) land management and planning, 3.) land administration and information, 4.) land-based financing and 5.) land policy and legislation. Moreover, tools have to be developed within a socio-political framework, and there are cross-cutting themes which guide the tool development process which include land governance, human rights, youth, grassroots considerations, tenure security indicators, capacity development, Islamic mechanism, post conflict/disaster, environment and gender mechanism. More information is available at www.glt.net.

Since its launch, the Network has evolved, and is continuously evolving, towards a more systematic, committed and stronger coalition of partners supporting a common agenda. The operation of the GLTN includes an International Advisory Board (IAB) composed of representatives from key clusters of land stakeholders such as: professional groups, multilateral organisations, bilateral organizations, training and research institutions/academia, civil society and grassroots organizations which are currently represented as follows:

Cluster	Names of IAB Representative	Organization
Urban International Civil Society Organizations	[Vanessa Zulueta] Replaced by Sheila Patel (interim)	[World Vision International] Replaced by Slum/Shack Dweller International (interim)

Rural International Civil Society Organizations	Janice Peterson	Huairou Commission
Multilateral Organizations	Klaus Deininger	World Bank
Bilateral Organizations	[Erik Berg] Mikael Atterhog	Government of Norway SIDA
Grassroots Organizations' Representative	Esupat Ngulupa	MWEDO
International Professional Bodies	Teo CheeHai	FIG
International Research and Training Institutions	Jaap Zevenbergen	University of Twente, ITC

Previous Partners' Meetings

From its beginning in early 2004, the Network is steadily expanding and is now composed of 58 international partners with over 2000 individual members.

The **first Partners' meeting** in Stockholm, Sweden was convened on the 24-25 November 2005 and was jointly organized by UN-Habitat and Sida. The Workshop focused on the *Why, What and How* of the establishment and functionalities of Network, including the institutional and financial consequences.

It was followed-up by a **second Partners' meeting** which was held in Norway on the 23-24 March 2006 and was jointly organized by UN-HABITAT, the Norwegian Ministry of Foreign Affairs, Norad, the Norwegian Mapping Authority and Sida. The discussions at that time were on the identification of concrete mechanisms to support on-going GLTN initiatives, particularly in the identification of which were the appropriate pro-poor land tools, interaction around the establishment of a Network and key agreements on the way forward. With these two meetings as a foundation, GLTN as a Network was finally launched at the World Urban Forum III in June 2006 at Vancouver.

The **third Partners' meeting** took place from 04-05 November 2009 in Nairobi, Kenya, as highlighted by the GLTN Phase 1 Mid-Term Assessment, and attended by 60 participants. The main objective of the meeting was to strengthen the partnership arrangements to improve synergy and interactions towards advancing the GLTN agenda, core values and objectives and deciding concrete contribution for its success. The Theme for the meeting was *"Enriching Partnership and Increasing Activities for Land Reform"*. The meeting objectives were substantially met through the facilitated 2-day workshop, half-day orientation on GLTN's products and publications, bilateral meetings and networking opportunities. In particular, the 2-day workshop was achieved by breaking out the programme into 5 sessions, namely: opening programme, looking at the past – experience and lessons learnt, presentation and discussion of the initial results of the mid-term assessment, break-out sessions on cross-cluster groups on thematic land issues, strengthening IAB representation and nomination of IAB members by cluster and break-out sessions on conclusion and next steps/way forward.

As a conclusion, the partners indicated the following key achievements:

- Partners perceive themselves as "owners" of the Network
- Creation of a significant momentum around shared achievements
- Getting to know the partners; networking opportunities
- Learn from mid-term assessment
- Participation of grassroots

- Working in cross-cluster groups
- Better understanding of what GLTN is all about

The **fourth Partners' meeting** took place in Nairobi, Kenya, 15-16 November 2011. The Network counted 45 partners with about 1,700 individual members that include professionals, development partners, research and training institutions, civil society groups and grassroots organizations.

The meeting's theme was "Strengthening Partnerships: Sustaining the paradigm shift towards designing, developing and implementing pro-poor land tools and approaches". The meeting also aimed to promote alternative land tenure and land management systems to improve tenure security within the land governance framework. Specific objectives were:

1. To share GLTN's achievements, challenges and lessons learnt in the past four years and to contribute to its future direction;
2. To share and identify partners' key priorities and programmes related to the achievement of the GLTN agenda to improve synergies and interactions;
3. To strengthen working relationships and collaboration between and among partners within their own sectors / clusters and across other clusters to address emerging global challenges in the land sector;
4. To decide on representations to the International Advisory Board (IAB) and to improve the current arrangements and feedback mechanisms;
5. To review GLTN's experience in partnership and networking and to provide strategic recommendations and directions to further strengthen the network; and
6. To better understand the available land tools and training packages for mainstreaming, adoption and possible piloting and roll out.

2. GLTN Phase 2 (2012-2017)

GLTN Phase 2 is about maintaining the momentum and building from the successes and lessons from Phase 1 (2008-2011). The objective is for international partner-organisations, UN-Habitat and related land programmes/projects and targeted countries and/or cities/municipalities to better able to improve tenure security of the urban and rural poor through the adoption and implementation of land policies, tools and approaches that are pro-poor, gender appropriate, effective and sustainable. The Project will be implemented in six years with an estimated budget of USD40 Million where a portion of the budget has been secured from donors (e.g. Cities Alliance, IFAD, LPI, The Netherlands, Norway and Sweden).

During this phase, the Network will:

- Consolidate the gains of Phase 1 and build on its lessons and experiences;
- Continue to advocate and illustrate that securing land tenure and property rights are fundamental to shelter and livelihoods, and for the realisation of human rights, poverty reduction, food security, economic prosperity and sustainable urban development;
- Contribute to addressing the above issues and maintain and build its broad strategic partnerships with key international organizations involved in the land sector – UN agencies, multi-lateral and bi-lateral institutions, civil society organizations, professional groups and academia and training institutions;
- Continue with the advocacy and knowledge management efforts; prioritise land tools; pilot test and roll-out of priority land tools and approaches at country level; mainstream gender, youth, human rights and grassroots; integrate capacity development and good practice training into its land tool development process; implement capacity development

programmes and support tool implementation in targeted countries and/or cities/municipalities. Phase 2

- Aim to achieve the following three Expected Accomplishments (EAs):
 - EA 1:** Strengthened land-related policy, institutional and technical frameworks and tools and approaches to address the challenges in delivering security of tenure at scale particularly for the urban and rural poor;
 - EA 2:** Improved global knowledge and awareness on land-related policies, tools and approaches that are pro-poor, gender appropriate, effective and sustainable towards securing land and property rights for all and
 - EA 3:** Strengthened capacity of partners, land actors and targeted countries, cities and municipalities to promote and implement appropriate land policies, tools and approaches that are pro-poor, gender appropriate, effective and sustainable.

3. Purpose of the 5th GLTN Partners' Meeting

The 5th edition of the GLTN partners' meeting will have three main objectives:

- (i) **Strengthening partnerships and networking at global, regional and national levels.**

Fostering and strengthening the partnership is still a key strategy that the Network is embracing in Phase 2. Indeed, GLTN will continue to work and collaborate with partners at various levels, and – in line with this commitment - at the Partners' Meeting the new GLTN Partnership Strategy will be presented and discussed in detail. The Network currently has 58 international partners consisting of known and reputable agencies and institutions working in the land sector, and it is steadily growing. As it expands its operations at regional and country levels, it is important to empower partners to co-implement activities at those levels. To go to scale at country and regional levels, the understanding of partnership had to be broadened and shall include the government authorities, civil society organisations, professionals and private sector, research and training institutions, grassroots organisations, related project/programme staff and country level networks of existing international partners. In doing so, the role of clusters and cluster leaders would become more important. Working within clusters and across clusters will be explored during GLTN Phase 2. Cluster leads will be expected to report on their activities at the GLTN International Advisory Board and partners meetings. The Secretariat and the Cluster Leaders are gradually putting in place mechanisms to facilitate and strengthen clusters' coordination efforts. For instance, GLTN advocacy and communication platforms will be used to that effect (e.g. websites, events calendar). Also, clusters are starting to develop their respective work plans to be implemented within and across clusters.

During the 5th partners meeting, a range of opportunities, platforms and spaces are allocated for networking and further strengthening of the Network. For instance, prior to the main event, expert group meetings (EGMs) are scheduled for specific partners interested in a given topic. Partners interested to host additional meetings the week before the GLTN partners meeting at The Hague should inform the Secretariat. Space will also be allocated for partners to showcase their initiatives and projects. GLTN Secretariat will also present some land tool initiatives being undertaken in collaboration with a range of Network partners. A cocktail event, welcome dinner, site visit, lunch and coffees breaks will also offer ample opportunity for bilateral and multilateral discussions. In addition, after the official closing of the main partners' meeting, two days have been set aside for further interactions and collaboration.

- (ii) **Promoting and rolling out tool development and implementation, capacity development and good learning practices at country level and in programmes.** In the coming years, GLTN is expected to continue to catalyse and work with partners towards expanding the role of partners in project implementation. Going forward, it is envisioned that partners will be co-implementers of major activities particularly in regards to tool development and testing, advocacy and knowledge management and capacity development initiatives and learning. GLTN is working towards ensuring that at country level, the role of the implementing partners is strengthened as their policy and technical inputs, local knowledge and project ownership are important for any planned interventions. Capacity development will be included as an integral part of tool development and testing, in particular at country level. The Secretariat will also promote good training and learning practices and will focus more on training of trainers of partners, change agents and champions. The key knowledge management role of the Secretariat within the Network will become more prominent in the implementation of Phase 2.

Building on the experience of capacity development support for the African Land Policy Initiative (LPI), GLTN will foster and pursue the adoption of capacity development concept into global, regional and national initiatives, projects and programs. To improve our absorption capacity and move speedily at country level, the Secretariat is gradually moving towards an enabler and facilitator and less of an implementer of the program. In doing so, the Secretariat will collaborate with administrative counterparts as well as GLTN partners to perform selected administration and logistical activities such as recruitment, procurement, travel, events and other administrative needs/requirements. The Secretariat will focus on substantive and operational interventions. During the partners meeting, participants will discuss how to work effectively at country level. The proposed country implementation will serve as the basis of the discussion in plenary and in breakout sessions.

- (iii) **Expanding country level operations in a coordinated and strategic fashion.** One of the key topics to be discussed during the 5th partners' meeting is the country level implementation strategy of GLTN. The Secretariat has prepared a draft country implementation plan (draft Plan) that will guide GLTN Phase 2. The draft Plan has undergone preliminary consultation with some partners and will be more fully discussed and possibly endorsed by GLTN partners at the meeting. The draft Plan describes the criteria for choosing the priority countries. It also describes the steps for country level interventions, in close consultation with partners. The main interventions identified and proposed are donor coordination on land, land policy processes, tool development and implementation, capacity development and knowledge management which cut across all these areas.

The draft Plan recognises that most countries have already embarked in one way or another on land reform and the adoption and use of pro-poor, gender responsive land tools. The draft Plan proposes that most of the interventions at country level will be 'value additions' to existing land reform processes. GLTN partners in-country will therefore carefully assess the current status of a country and hold multi-stakeholder consultation workshops at country level to identify specific gaps and challenges. From such assessments strategic and catalytic land interventions will then be undertaken, in regard to the appropriate land policies and tools. This means that not all full-scale interventions will be undertaken in every country, but only those deemed appropriate. While the draft country implementation plan provides an overview of the elements that may be considered in country-level engagement, each country will have its own road map that will be a product of a thorough information-gathering, stock-taking of partner involvement at the global level, and identification of

national champions and partners at country level and seeking strategic opportunities to build on the reforms and capacities on the ground. The specific country and local contexts will be taken into full account, led by country stakeholders with strong support from the GLTN network of partners and its Secretariat. The discussion during the partners meeting will further enhance the draft plan.

4. Participation, funding and visa arrangements

It is expected that the Meeting will attract around 100 participants representing the current 58 GLTN partners, the GLTN Secretariat, and key UN-Habitat staff (Steering Committee). Government representatives and observers / consultants, including prospective partners and development partners will also attend the meeting.

Each GLTN partner is expected to be represented by at least one and a maximum two participants. Participation in the meeting will be by invitation only, however, any interested organization or individual may contact the GLTN Secretariat (see contact information below) to express their interest to attend or to bring more than two representatives, subject to space availability and their undertaking to fund themselves.

Partners are encouraged to fully fund themselves. However, GLTN is willing to share costs by covering the stay of participants (through the payment of a Daily Subsistence Allowance) and facilitate the accommodation arrangements (through a block-booking in a hotel close to the venue of the meeting), while the travel arrangement and the payment of the travel costs are to be covered by the relevant Partner organisation. Partners who will need additional funding support for their travel should contact GLTN secretariat as early as possible, but not later **than 31 August 2013** at the contacts indicated below.

Participants will be required to make their own visa arrangements to enter the Netherlands, while the Organising Committee can assist the participants with the issuing of an invitation letter; the contacts of the Committee are below.

5. An overview of the GLTN Partners meeting week

The Meeting will be held at The Hague, the Netherlands, on the 11-15 November 2013. The day before the official opening of the partners meeting will be dedicated to networking and showcasing of land tools and Initiatives by Partners and the Secretariat. The official opening will be on Monday 11 November 2013. A number of side-events will also take place before and after the main event. A side-event application form will be circulated to partners to book in time and venue. Partners are welcome to organise side-events at their own cost. It is important to coordinate with the Secretariat to avoid clashes in the calendar. There will also be a welcome reception, cocktail event and a site visit during the Partners' week.

The main partners meeting will take place from Monday 11th to Wednesday 13th November 2013 at the Dutch Ministry of Foreign Trade and Development Cooperation at The Hague. The meeting will be facilitated by the Kenya team of the International Institute of Rural Reconstruction (IIRR), a GLTN Partner with established expertise in workshop facilitation. A site visit is scheduled for the afternoon of Day 2, organised by one of the GLTN partners in the Netherlands. A Partners' cocktail event will also be organised on Tuesday 12 November. The IAB meeting will take place on Thursday 14 November 2013 in the morning.

An EGM on land indicators will take place from Friday 08 to Saturday 09 November 2013 at The Hague. The meeting will be by invitation only. An interactive learning exchange on GLTN Land

Tools for rural and urban civil society and grassroots is planned for 7-9 November 2013, at The Hague (also by invitation only).

An organising committee has been set up by the coalition of GLTN partners in our host country, which includes the University of Twente/ITC, the Dutch Kadaster, the Dutch Ministry of Foreign Affairs, the Institute for Housing and Urban Development Studies (IHS) and Action Aid.. An information note advising travel arrangements, invitation letters, logistics, hotels, weather and much more will be sent to all participants on a separate email in the coming weeks.

Contact Information	
<p>For general inquiries on the programme, side events, etc. please contact the GLTN Secretariat through:</p> <p>Remy Sietchiping: remy.sietchiping@unhabitat.org</p> <p>Victor Wainaina: victor.wainaina@unhabitat.org</p> <p>Ombretta Tempra: ombretta.tempra@unhabitat.org</p>	<p>For on-site information and logistics. please contact the Organising Committee at the Hague, led by the University of Twente and Dutch Kadaster, through:</p> <p>Pauline van Elstrand: Pauline.vanElstrand@kadaster.nl</p> <p>Toto Haslinghuijs: Toto.Haslinghuijs@kadaster.nl</p> <p>For substantive matters contact:</p> <p>Prof. Jaap Zevenbergen: j.a.zevenbergen@utwente.nl</p> <p>Kees Zeeuw: Kees.Zeeuw@kadaster.nl</p>

GLTN Partners' Meeting

Working at country level: implementing land tools through partnership

11-15-November 2013 – The Hague, Netherlands

Draft Programme

Pre-Events <i>[Venues to be confirmed]</i>	EGM on Land Indicators: 8-9 November 2013 <i>(by invitation only)</i>
	Learning Exchange on GLTN Land Tools for Rural and Urban Civil Society and Grassroots: 7-9 November 2013 <i>(by invitation only)</i>
	<i>Note: Partners can organise additional pre-events from on 7 - 10 November 2013</i>

Sunday, 10 November 2013 <i>Venues to be confirmed</i>		
Time	Activity	Objectives/Remarks
14:00 - 18:00	Special sessions on selected GLTN initiatives and tools <i>(e.g. Youth responsiveness criteria; Human rights; Food security; Participatory and Inclusive Land readjustment; Land indicators; STDM, etc.).</i>	Briefing on land initiatives by GLTN; One-hour information sessions per initiative.
18:30 - 20:30	Welcome cocktail	Venue to be confirmed. All Partners are invited

Day 1 – Monday, 11 November 2013 <i>Dutch Ministry of Foreign Affairs, The Hague</i>		
Time	Activity	Objectives / Remarks
8:15 - 9:00	Registration	Collect badges, orientations. All participants are requested to bring their passports.
9:00 - 10:00	Session 1 - Opening Programme 1. Welcome Remarks (Organising Committee) 2. Welcome Remarks (Chair, International Advisory Board) 3. Opening Address (Dutch Ministry of Foreign Trade and Development Cooperation) 4. Introduction of Partners / Participants 5. Expectations	
10:00 - 11:00	Session 2 - Updates on Activities 1. GLTN phase 2 and Activities' updates (Presentation and Discussion) 2. Clusters updates (Presentation and Discussion)	GLTN Secretariat presents the GLTN Phase 2 and gives an overview of the activities. Cluster leads present their work.
11:00 - 11:30	Health break	
11:30 - 13:00	Session 3 - Partnership and Capacity Development 1. GLTN Partnership strategy (Presentation and Discussion) 2. Capacity development strategy (Presentation and Discussion)	Key entry points to work effectively within and across clusters. How to embed capacity development into land initiatives, and partners' programmes and projects.

13:00 - 14:00	Lunch Break	
14:00 – 15:30	Session 4 – GLTN Cluster Work 1. Cluster Work Plan	GLTN Clusters develop and discuss the implementation of their work plan
15:30 – 16:00	Health Break	
16:00 – 17:30	2. Election of Cluster representatives to the International Advisory Board 3. Report back from breakout	Report back from clusters working groups and decisions on cluster leads.
18:30 – 21:30	GLTN Partners’ Dinner	Venue to be confirmed

Day 2 – Tuesday, 12 November 2013 <i>Dutch Ministry of Foreign Affairs, The Hague</i>		
Time	Activity	Objectives/Remarks
09:00 - 09:15	Recap of the previous day	
09:15 – 11:00	Session 5 – Country Level Implementation GLTN country implementation plan (Presentation and Discussion)	Present and discuss the draft country implementation plan
11:00 – 11:30	Health Break	
11:30 - 13:00	Session 6 – Working group on partnership, capacity development and country implementation (by cluster)	Reflect on the partnership and country implementation plan; Map joint activities at country level (who is doing what where); Draft country-specific work programmes.
13:00 – 14:00	Lunch Break	
14:00 – 18:00	Session 7: Study tour to a Dutch land tool area in the Netherlands	

Day 3 – Wednesday, 13 November 2013 <i>Dutch Ministry of Foreign Affairs, The Hague</i>		
Time	Activity	Objectives/Remarks
9:00 - 9:15	Recap of the previous day and feedback from the study tour	
10:00 - 11:00	Session 8 – Working across clusters - Mapping priority areas of work: land tools, frameworks, approaches and initiatives and initiatives (Presentation and discussion)	Objective: Identify key areas of work and of interest or land tools to all clusters; Identify opportunities for land tools development; Map who is doing what where.
11:00 – 11:30	Health Break	
11:30 – 13:00	Breakout sessions per priority areas of work and leading land tools, frameworks, approaches and initiatives	Work in groups.
13:00 – 14:00	Lunch Break	
14:00 – 15:00	Report back of breakout session (Presentation and discussion)	
15:00 – 16:00	Session 9: Reflexion and next steps Reflexions and recommendations for the coming	

	biennium and the next Partners' Meeting; Feedback on the meeting.	
16:00 - 16:30	Session 10: Closing - Organising Committee - Chair, International Advisory Board - Chair Steering Committee - Dutch Ministry of Foreign Trade and Development Cooperation	

Post-Events	Thursday, 14 November 2013		
<i>[Venues to be confirmed]</i>	09:00-12:00	Informal IAB meeting (by invitation only); venue to be confirmed.	Events proposed and organised by partners and / or clusters. These events will be on demand and slots allocated on the first-come-first-served basis. Slots might be limited. Request form for organising events will be sent separately.
	09:00 – 10:30	Partner / Cluster Side Event 1	
	11:00 – 12:30	Partner / Cluster Side Event 2	
	14:00 – 15:30	Partner / Cluster Side Event 3	
	16:00 – 17:30	Partner / Cluster Side Event 4	
	Friday 15 November 2013		
	09:00 – 10:30	Partner / Cluster Side Event 5	
	11:00 – 12:30	Partner / Cluster Side Event 6	